

High-tech cluster

of
Electronics and Optics,
Telecommunications and related industries

Presented by — Ilmārs Osmanis CEO, HansaMatrix group, board member of LETERA

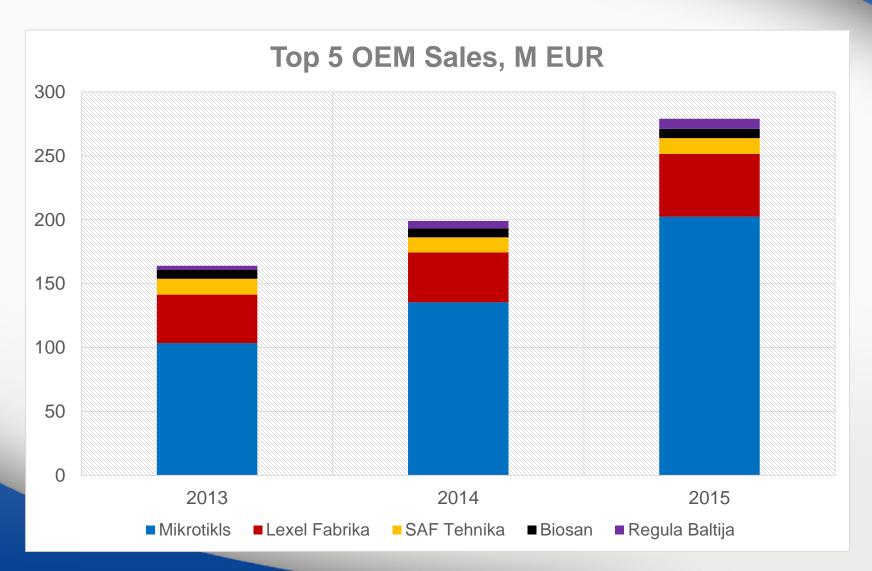
Riga, March 23, 2017



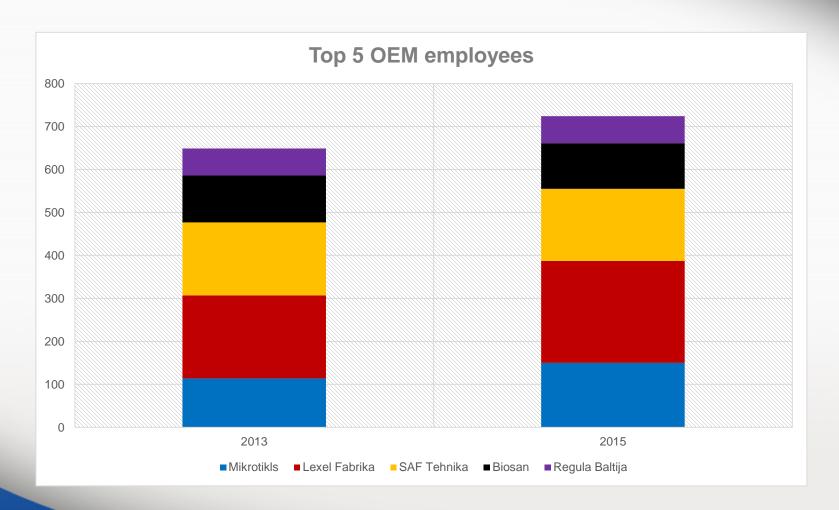
LETERA. OEM companies

- Mikrotīkls internet data routers, software & hardware Product development, manufacturing marketing and sales. «Exporting champion» most of products manufactured in Latvia (2015 = 202.4 MEUR/150)
- **Lexel Fabrika** Schneider Electric group plant located in Riga, electronic products manufacturing hub (2015 = 49.1 MEUR/237)
- SAF Tehnika microwave radio manufacturer. Product development, manufacturing, production. (2015 = 12.3 MEUR/168)
- Regula Baltija Development and manufacturing of banknote verification equipment. (2015 = 7.9 MEUR/63)
- Biosan Development and manufacturing of scientific equipment. (2015 = 7.3 MEUR/106)
- other OEM Baltic Scientific Instruments, Plockmatic Riga, JZ Microphones, etc.
- Total (top 5) 2015 = 285 MEUR/724

LETERA. OEM companies charts



LETERA. OEM companies charts

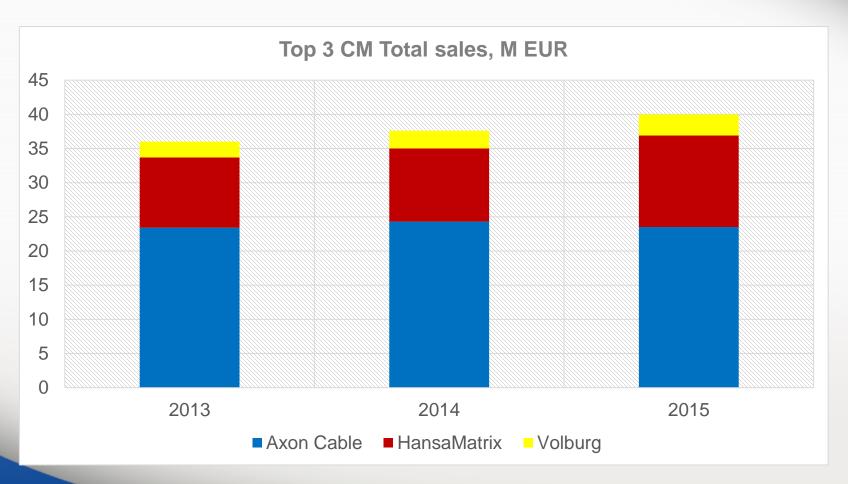


Contract manufacturing (supply chain) companies

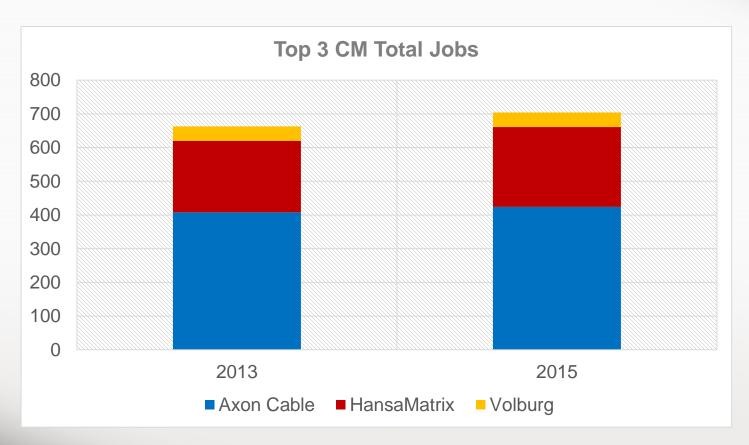
- Axon Cable Cable assembly and wire harness manufacturer,
 Daugavpils. (2015 = 23.5 MEUR/424)
- HansaMatrix (Hanzas Elektronika) contract manufacturer of electronic systems, plants in Ogre and Ventspils. (2015 = 13.4 MEUR/237)
- Volburg contract manufacturer of electronic systems (2015 = 3.1 MEUR/43)
- Other contract manufacturers EFN NORD, STE-VIKAN, u.c.
- Total (top 3) 2015 = 40.0 MEUR/704



Contract manufacturing (supply chain) companies



Contract manufacturing (supply chain) companies

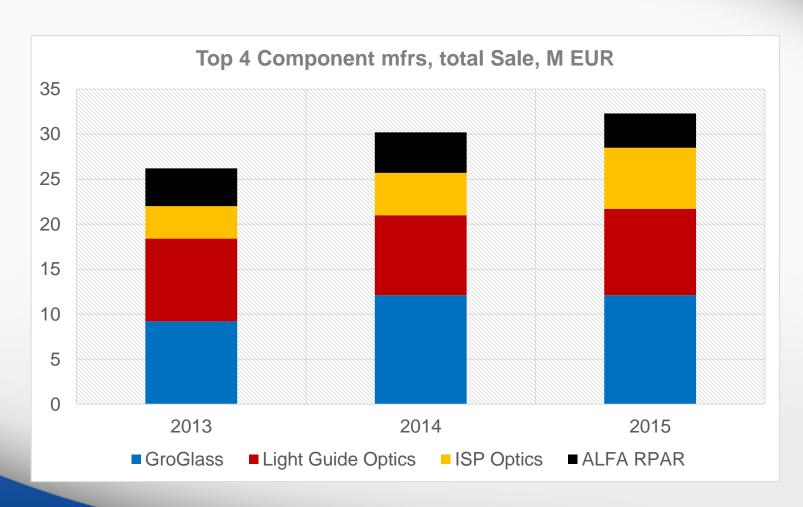


Component and special material manufacturers

- GroGlass manufacturer of specialized technical glass. (2015 = 12.1 MEUR/133)
- Light Guide Optics manufacturer of specialized fiber optic products, Līvāni. (2015 = 9.6 MEUR/102)
- ISP Optics germanium IR lense manufacturer(2015 = 6.8 MEUR/65)
- ALFA RPAR semiconductor devices manufacturer. (2015 = 3.8 MEUR/183)
- Other EUROLCDS, etc.
- Total (top 4) 2015 = 32.3 MEUR/483

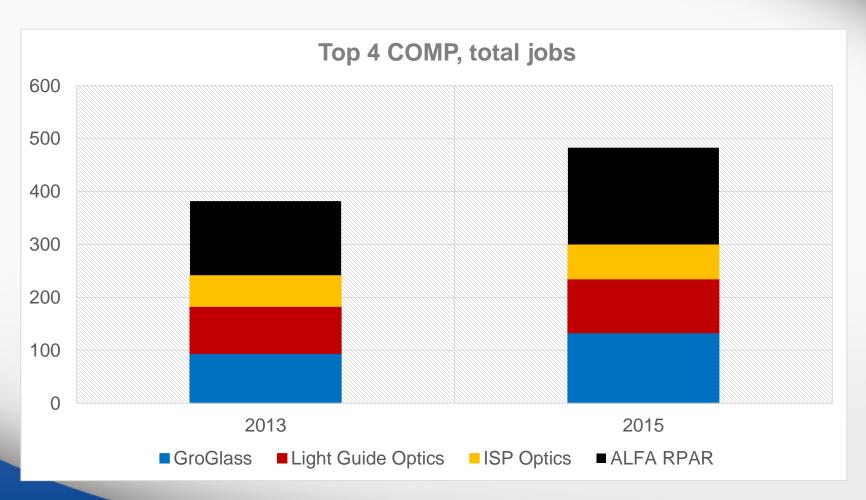


Component and special material manufacturers





Component and special material manufacturers



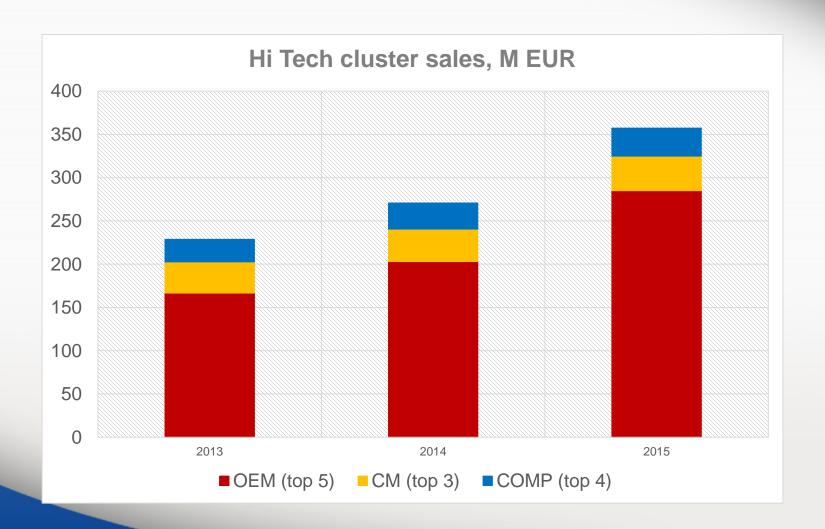
LETERA. Recent «start-ups»

- Vendon, vending machine remote management sistem producers
 hardware and software services (2015 = 0.7 MEUR/9)
- Drive e0, sports and high performance electrical car driving systems (OSCAR)
- UAV Factory unmanned systems and platforms (2015 = 1.2 MEUR/34)
- AirDog, excellent marketing campaign and smart product strategy for Air Dog product (2015 = 0.2 MEUR/20)
- **LightSpace Technologies** unique in the world patented 3D volumetric imaging display technology, display system development

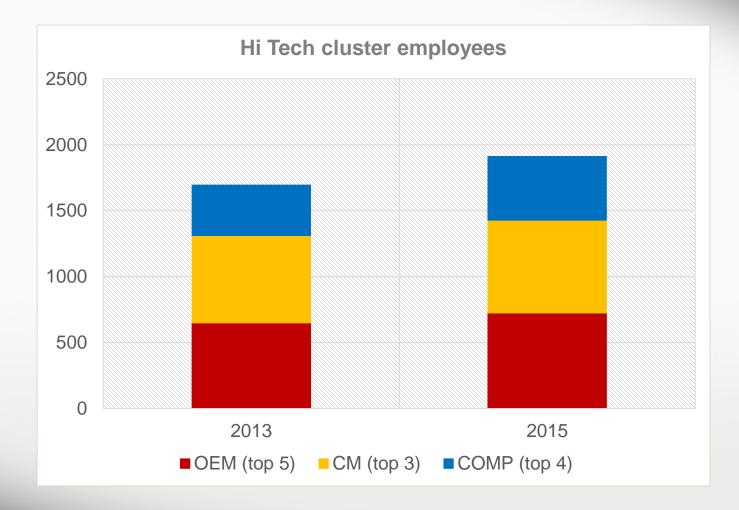
R&D organizations

- RTU wireless communications and electronics engineering, material science, chemistry, RF and electronics.
- LU CFI material science and applied research.
- **EDI** R&D in the signal processing algorithm and application development for various applications.
- VeA Radioastronomy, RF and general electronic engineering.
- LEITC acredited certification and regulatory approval measurement laboratory (joint project of 5 companies + LETERA + RTU)

LETERA. Cluster total



LETERA. Cluster total



LETERA. Challenges – previous 10 years and going forward

- OEM product market global EU, US, other developed countries (2015 = approx 285 MEUR, can grow with a speed of 10...20% year, drivers creation of innovative products and operation of strong SME's, limiting manufacturer (including contract manufacturer) technological competences and capacity)
- Contract manufacturing market regional Nordic countries, UK, Germany, EU (2015 = 40 MEUR, can grow with the speed of 10...20% year, drivers manufacturing competences, capacity availability, investment capital availability, limiting by growth of labor cost. EU market approx. 24...30 Billion EUR.)
- Component and material manufacturer market global EU, US, other markets including Far East (2015 = approx. 32 MEUR, can grow with speed 10...20% year, drivers development of innovative products and operation of strong SME's)

Future challenges - opportunities

- Several future market opportunities:
 - EU multi-billion «smart metering» market networked energy consumption meters.
 - Expected substantial capacity increase of Internet and telecom data networks.
 - Ongoing deepening of electronic system penetration in industrial and transport systems.
 - «Coming back» of manufacturing from Far East to Europe.
- Business opportunities:
 - Further development of OEM business in already existing competencies.
 - Further development of component and contract manufacturing, including high quality plastics and precision metal parts.
 - Better support of new OEM «start-ups».

Development limiting factors

- Identified problems:
 - Shortage of good quality industrial and laboratory space availability (science or high-tech parks)
 - Several holes in domestic engineering education programs (for example – integrated circuit design, microwave and antenna theory)
 - Degradation of physics and chemistry education and knowledge level at secondary school level

LETERA. Summary

- Latvian high-tech cluster of EEOT has sufficient competence to compete globally and has developed regional supply chain network to support it.
- It has high growth potential, especially in OEM products.
- Further development of EEOT cluster can progress considerably better if government policies without compromises include instruments in substantial improvements in secondary education and engineering discipline educational programs